H1RESULTS⁸ 2024

Beiersdorf

Hamburg, August 7, 2024 Astrid Hermann, Vincent Warnery









BEIERSDORF OUTPERFORMS IN CHALLENGING MARKETS



Consumer tesa Group

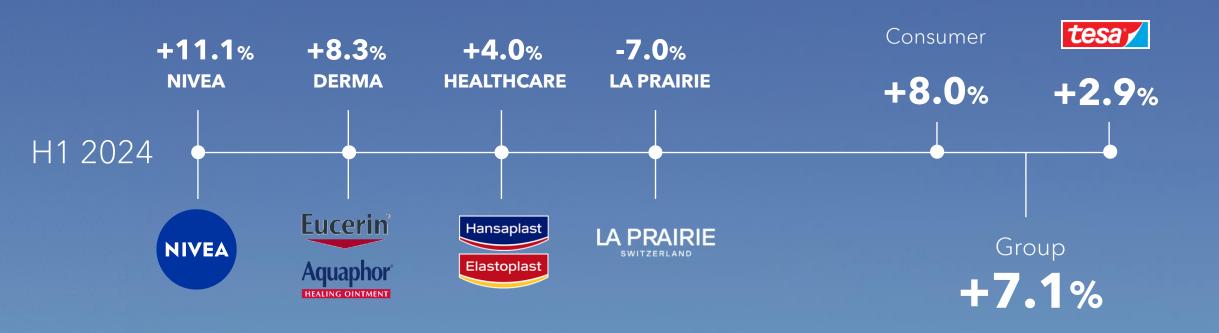
H1 +8.0% +2.9% +7.1%

Organic sales growth





ON TRACK TO DELIVER FULL YEAR GUIDANCE





EU AND EM ENGINES OF GROWTH





DOUBLE-DIGIT GROWTH

NIVEA & EUCERIN SUN







REVIEW H1 2024 STRONG GROWTH IN OUR BIGGEST COUNTRY +9% +8% NIVEA **H1** Derma **H1 Eucerin Eucerin** PIGMENT NIVEA Page 9 August 7, 2024 | Beiersdorf | H1 Results 2024





IMPRESSIVE GM EXPANSION

ACROSS REGIONS



REVIEW H1 2024 - NIVEA

NIVEA CONTINUED STELLAR PERFORMANCE



Sales Growth

H1+11.7%

Excl. Arg



50% Price



50% Volume





BROAD-BASED GROWTH
ACROSS KEY REGIONS

NIVEA



REVIEW H1 2024 - NIVEA

STRONG PERFORMANCEACROSS CATEGORIES









ACCELERATION IN JAPAN DOUBLE-DIGIT GROWTH



H1 +10% WIN WITH CARE

CONQUERING WHITE SPOTS

INDIA IN FOCUS

1 SEIZE THE POTENTIAL

PRESENT IN

40%

OF THE MARKET



2 LEVERAGE TRUST









SUSTAINABLE PRODUCT TRANSFORMATION

NIVEA BODY RELAUNCH

NIVEA NIVEA NIVEA

VIA NEW PACKAGING HELP TO REDUCE CO₂e IMPACT BY

~ 5,000 TONS **BY 2025**

ROAD TO NET **ZERO** 2045

HYALURON NEW & IMPROVED FORMULA FOR BODY MILK

WITH 100 % PURE





LUMINOUS SUCCESS

CONTINUES WITH REGIONAL EXPANSION



AWAITING REGISTRATION FOR CHINA DOMESTIC LAUNCH



INDIA 2025 LAUNCH WITH AFFORDABLE RANGE



GLOBAL EXTENSIONS LUMINOUS 630

CONTINUED DOUBLE-DIGIT GROWTH

DERMA







REVIEW H1 2024 - DERMA

CONTINUED SUCCESS IN

EMERGING MARKETS



Mexico

+12%

Brazil

+49%

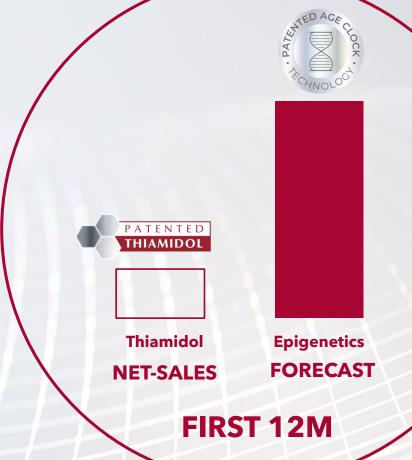
Thailand

+18%

INNOVATION IN FOCUS

LAUNCH OF EPICELLINE TM









OUTPERFORMING IN CHALLENGING MARKETS

LA PRAIRIE





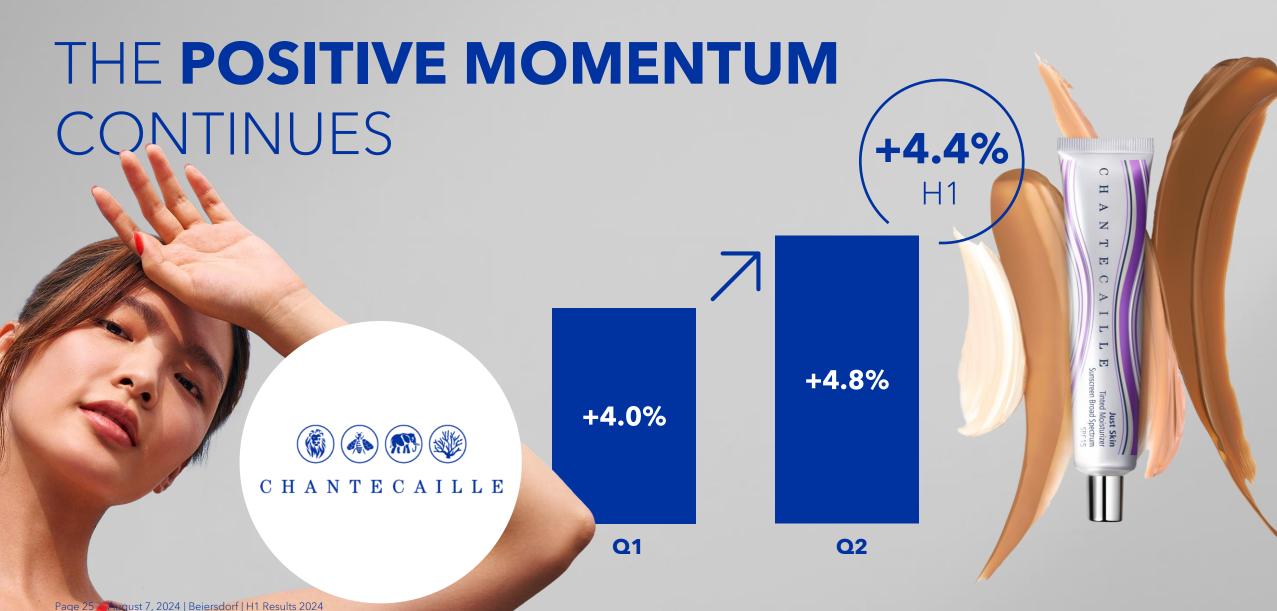


RAISING THE BAR

LAPRAIRIE







WIN WITH CARE - LUXURY

CHINA EXPANSION

KICK-OFF





HANTECAILLI La Crème à la Rose de Maj

> Rose de Mai Cream Aromacologie

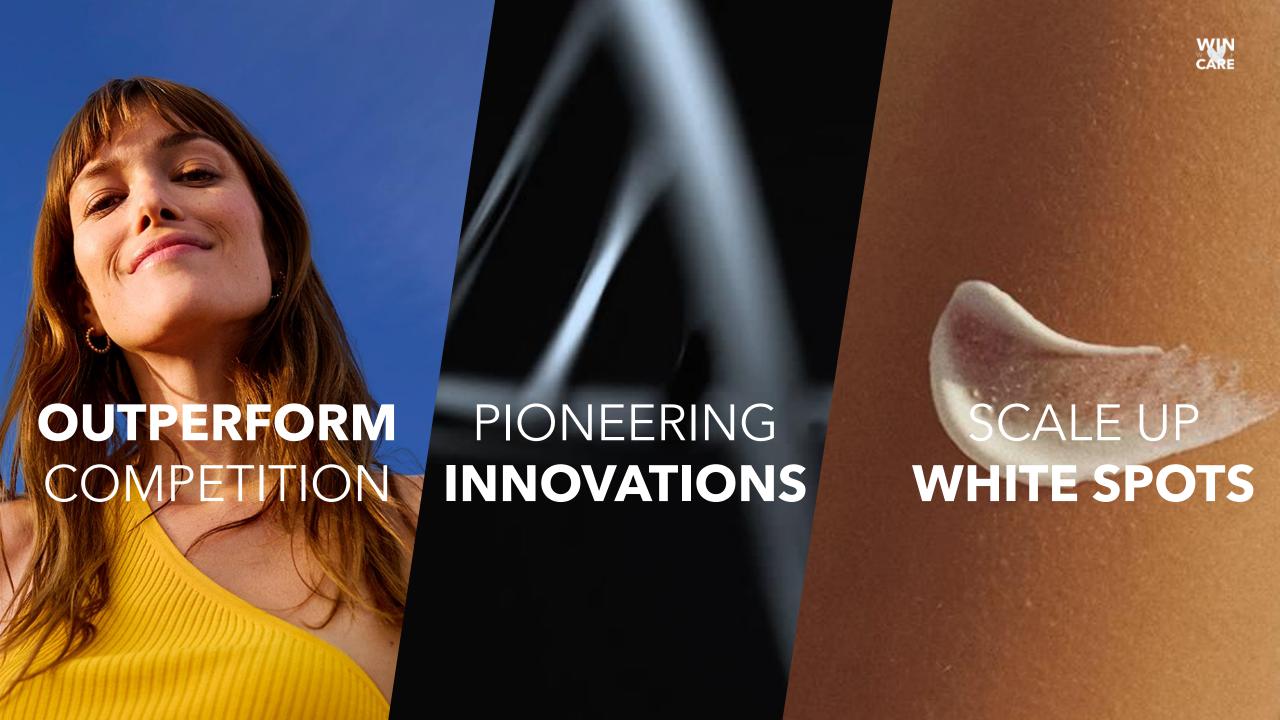
NTE CAIL

Sérum Intense à l'Or 24 Carats

24K Gold Serum Intense

Aromacologie









GROUP

| | 2023 | 2024 | | |
|-------------------------|----------------|----------------|---------|---------|
| | January - June | January - June | Change | |
| | in € million | in € million | Nominal | Organic |
| Sales | 4,936 | 5,175 | +4.8% | +7.1% |
| EBIT | 852 | 838 | | |
| Profit after tax | 589 | 590 | | |
| EBIT margin | 17.3% | 16.2% | | |
| Profit after tax margin | 11.9% | 11.4% | | |
| Earnings per share in € | 2.56 | 2.57 | | |

(excluding special factors, except profit after tax)



SEGMENTS

| | 2023 January – June | 2024 January – June | Change | |
|-------------|------------------------|------------------------|---------|---------|
| Consumer | in € million | in € million | Nominal | Organic |
| Sales | 4,108 | 4,331 | +5.4% | +8.0% |
| EBIT | 700 | 688 | | |
| EBIT margin | 17.0% | 15.9% | | |
| tesa | | | | |
| Sales | 828 | 844 | +2.0% | +2.9% |
| EBIT | 152 | 150 | | |
| EBIT margin | 18.4% | 17.8% | | |

(excluding special factors



CONSUMER

Organic Sales Growth





CONSUMER REGIONS

Organic Sales Growth

Americas +4.1% 1,203 North America -1.8% 533 Western Europe +**5.1%** 1,527 Eastern
Europe
+13.8%
403

Europe +6.8% 1,930

+9.3% 670

Africa, Asia & Australia +13.9% 1,279



CONSUMER

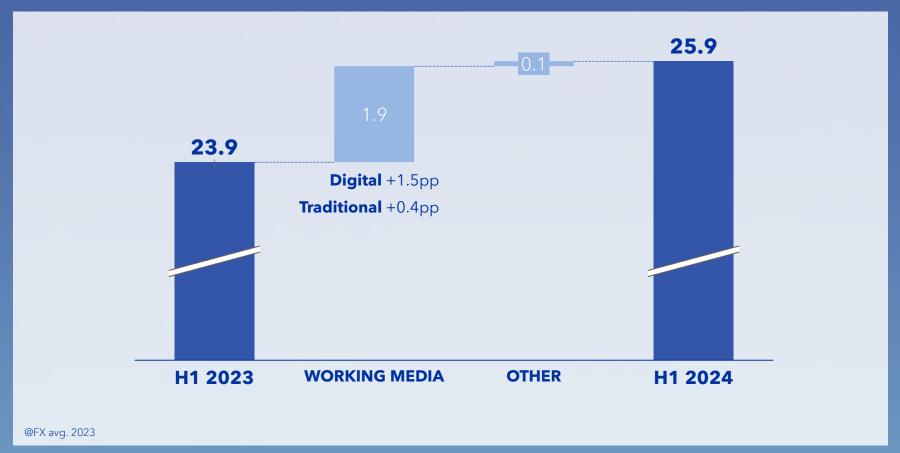
GROSS MARGIN as % of sales





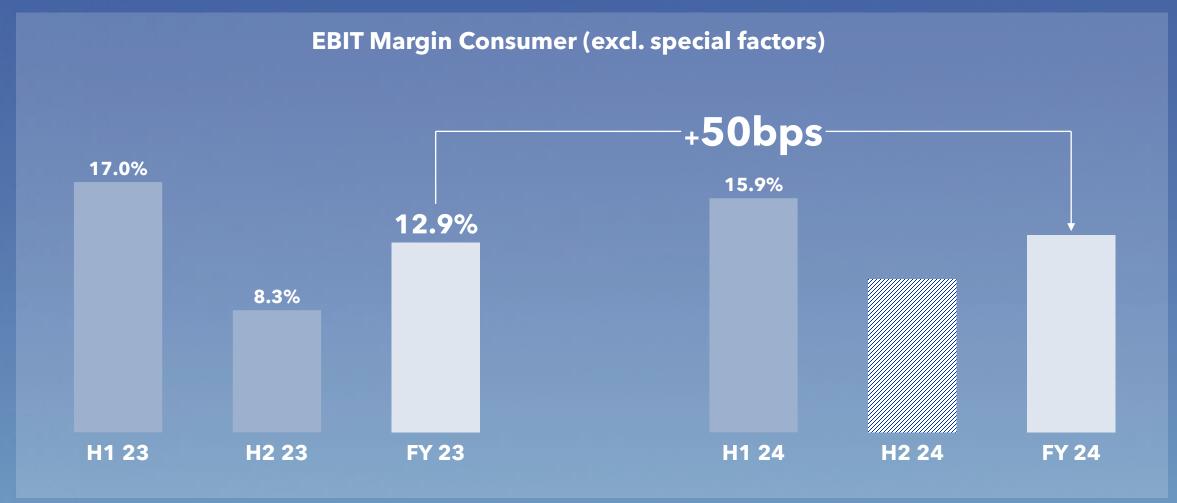
CONSUMER

MARKETING SPEND as % of sales





PROFITABLE GROWTH





CONSUMER

WORKING CAPITAL



H1 2024

tesa



Outstanding performance







H1 +2.9% Q2 +11.4%

tesa Industry Q2 +14.6%

SHAPING TOMORROW WITH FORWARD THINKING TECHNOLOGIES

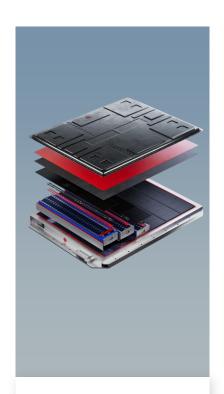
















GROUP INCOME STATEMENT

| (in € million) | H1 2023 | % of Sales | H1 2024 | % of Sales | % of Sales FY 23 |
|--|---------|------------|---------|------------|------------------|
| Sales | 4,936 | | 5,175 | | |
| Cost of goods sold | -2,088 | | -2,112 | | |
| Gross profit | 2,848 | 57.7% | 3,063 | 59.2% | 57.3% |
| Marketing and selling expenses | -1,585 | 32.1% | -1,757 | 34.0% | 34.4% |
| Research and development expenses | -152 | 3.1% | -171 | 3.3% | 3.4% |
| General and administrative expenses | -254 | 5.2% | -305 | 5.9% | 6.0% |
| Other operating result | -5 | | 8 | | |
| Operating result (EBIT, excluding special factors) | 852 | 17.3% | 838 | 16.2% | 13.4% |
| Special factors | 10 | | 10 | | |
| Operating result (EBIT) | 862 | 17.5% | 848 | 16.4% | 11.7% |
| Financial result | 3 | | 26 | | |
| Profit before tax | 865 | 17.5% | 874 | 16.9% | 11.7% |
| Income taxes | -276 | | -284 | | |
| Profit after tax | 589 | 11.9% | 590 | 11.4% | 7.9% |

Percentage changes are calculated based on thousands of \in .

GUIDANCE 2024

Consumer

- Organic sales growth 6-8%
- EBIT margin +50bps vs previous year

tesa

- Organic sales growth 2-5%
- EBIT margin at previous year's level



Total Group

- Organic sales growth 6-8%
- EBIT margin slightly above previous year's level



Note: Sales development is on an organic basis - profit development is based on ongoing operations (excluding special factors)

